The International Camping Fellowship is a worldwide assembly of camping professionals interested in sharing their enthusiasm, knowledge and commitment to the camping experience.

It is rooted in the belief that we can make a difference by "bringing together the world of outdoor experience."

The International Camping Fellowship welcomes all who wish to foster international understanding through the organized camp experience.

**The Objectives of the ICF:**

To coordinate the exchange of news and information between individuals, camps, outdoors experiences and organizations in different countries.

To encourage and facilitate bilateral and multilateral exchanges.

To stimulate efforts to achieve international understanding and global living, leadership, and ecological action through organized camping and outdoor experience.

To encourage the organization of regional and national camping associations.
President’s Remarks

The ICF continues to grow as a vibrant organization reaching into various countries with energy and initiatives. This year has been an exciting one for a number of new developments, co-operations and partnerships.

Our changes in governance (2011) and membership structure have led to a broadening of opportunities for participation by the many committed volunteers in our community. It is a sure sign of a healthy organization and strong growth when both membership and services develop at such a rate.

We are currently reaching into countries where the camping movement was previously unknown. Under the direction of Drs. D. Bialeschki (USA) and S. Fine (CAN) the ICF has created a standing research committee with a mandate for coordinating projects and sharing knowledge across borders as well as providing the camp practitioner with practical language and tools to do their jobs in an even more effective way.

The young camp leader workshop: World of Leadership into Tomorrow that was developed and hosted at Camp Nairamdal in Mongolia in May of 2012 has been further refined and adapted for the development of the camping movement in Nigeria. Through the strategic application of our Bill Bowker Scholarship Fund ICF was able to underwrite this project for a new World of Leadership Workshop for the Lanlate Initiative outside of Ibadan, Nigeria.

The ICF International Camp Director Courses are regular features in several parts of the world with the most recent taking place in Malaysia and Australia. More ICDCs are scheduled for the months ahead including three courses in three different languages to be hosted at the ICC 2014 in Antalya, Turkey.

We are looking ahead with eagerness and excitement to International Camping Congress 2014 in Antalya Turkey. The Board will meet at the Congress venue.

In 2013, ICF held its annual Board meeting in Atlanta in the United States in conjunction with an ICF Camps Tour and the American Camp Association Annual Conference. The minutes of that annual meeting are included here. In addition, almost every member of the Board was able to attend the annual meeting of the Board at the Asia Oceania Camping Congress held in Sydney, Australia in November.

The Board, standing committees, ICDC faculty and other volunteers all work on behalf of the organization without any payment other than the satisfaction of the good work that they do and the fellowship with other camping professionals who are willing to do the same. For this commitment, I am personally grateful and we all are the beneficiaries.
Congress Oversight

Every three years the camping world gathers for an International Camping Congress. In October 2014 we will gather for the 10th ICC at Antalya, on the Mediterranean coast of Turkey. There are more details of this exciting event elsewhere in this report. ICCs have always been an opportunity for camping friends to gather, to re-unite and to celebrate international camping.

Over the years ICCs have grown to be much more. Each ICC now hosts an international research forum where researchers in camping, outdoor activity, and youth development report on their research, and learn the latest results from others. Pre- and post congress events include specialist meetings and supplementary training, particularly the ICF supervised International Camp Directors Course training. Novel and innovative programs which use camp venues are presented from around the World, and international networking between camp users and camp providers is facilitated.

Growing numbers, now in excess of 500 representing a high proportion of the 60 or so countries in which ICF is active, are expected to participate. It is a six year process to receive bids to host a future ICC and to select the successful host country.

The process to select the host country for ICC2017 is well underway, and we expect to announce the host country and venue for ICC2017 during the running of ICC2014.

International Camping Congress 2014 (October 23-27)

The Turkish Camps Association has contracted Camp Future Stars (also in Turkey) to take the lead on the Congress organizing committee to create ICC 2014 - “Let’s camp for peace”. ICC 2014 will ‘raise the Congress bar’ once more:

- Providing more participation by young people
- Presenting a strong business-minded approach to camping
- Integrating technology into the congress itself

Congress Promotion:

As one more example of raising the bar, Fahrettin Gözet has demonstrated enormous energy over the past three years to promote this event. In addition to reaching out to many sectors beyond the camping community only, Fahri has been to the following countries to spread the word on behalf of ICF and ICC 2014: Russia (6 times), Australia, China (2 times), USA, Switzerland, Venezuela with additional trips planned for Greece, Mongolia and Ukraine.

Other Congress Features and Highlights:

International Camp Director Courses (Russian, English, Turkish); Research Forum; Active Website (several languages) and Social Media campaigns

ICC 2014 is ready to welcome the world in October 2014 with the invitation of “Let’s camp for peace”.

Asia Oceania Camping Fellowship

Ten years ago in Australia in 2003, camping leaders from various Asian countries met and decided to establish a fellowship of camp professionals from Asian countries, within ICF, to facilitate greater networking, and to develop camping in the Asian region. This group decided to run the first Asian Camping Congress at Nairamdal International Children’s Centre in Mongolia in July 2004. At the second Asian Camping Congress in Perak, Malaysia in August, 2006, the group resolved to change its name to the Asia Oceania Camping Fellowship (AOCF); to invite Russia, Australia and Turkmenistan to join; and to welcome to membership those interested from all Asian and Oceanic countries.

With the creation of affiliate membership to ICF, all those who express an interest in AOCF are offered affiliate membership of ICF. All members of ICF, both full members and affiliate members, who come from Asian or Oceanic countries are deemed to be members of AOCF. Conferences (AOCCs) are now run on a three yearly cycle in the year before the International Camping Congress. AOCF holds a general meeting during the running of each AOCC during which a committee of management is elected to guide AOCF until the next conference.

In November, The AOCF was presented with the ICF Butterfly Award recognizing its ten years of contributions to camping across Asia Oceania and the world.

5th Asia Oceania Camping Congress Sydney Australia 2013

In October 2013 the 5th AOCC was successfully staged in Sydney Australia. The conference was held in Sydney Olympic Park, site of the 2000 Olympic Games. Approximately 360 participated in this four day event which included approximately 120 overseas participants representing 14 different countries. This was the largest camping conference ever held in Australia. The conference coincided with severe bushfires in New South Wales which prevented a visit to the famed Blue Mountains. However, a wide range of tours and extra-curricular activities took place before, during and after the Congress. This included an International level ICDC to train would-be camp directors and new ICDC trainers.

During the Congress the General Meeting of AOCF was held which elected the committee for the coming term, and formally announced that the 6th AOCC will be hosted by the National Camping Association of Japan (NCAJ), and held in Tokyo in October or November 2016. At this congress we will have the opportunity to mark and celebrate the 50th anniversary of NCAJ which takes place in 2016.
Ambassadors

Ambassadors are part of a new governance strategy since 2011 (see Governance) that increases the engagement and presence of ICF volunteers in every country with ICF members. Various countries have adopted different mechanisms for nominating, appointing and electing ambassadors. Ambassadors commit to the following obligations and responsibilities:

- Recruit additional ICF Full Members within their country
- Develop links amongst members, nationally and internationally, including the exchange of campers & camp staff
- Supply news and information from the country to ICF on a regular basis
- Survey known information on organized camping and outdoor experience in their country
- Disseminate information on international camping and ICF programs and services
- Serve as a member of the ICF General Assembly at the next International Camping Congress
- Secure regional co-ordinators within the country when appropriate
- Assist in the work if the ICF in other ways as requested to do the work of ICF

### Countries with Ambassadors

<table>
<thead>
<tr>
<th>Country</th>
<th>Ambassador</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>John Woods</td>
</tr>
<tr>
<td>Canada</td>
<td>Gabrielle Raill</td>
</tr>
<tr>
<td>Colombia</td>
<td>Luis Enrique García</td>
</tr>
<tr>
<td>England/UK</td>
<td>Clive Clifford</td>
</tr>
<tr>
<td>Germany</td>
<td>Jan Vieth</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>Sunny Ho</td>
</tr>
<tr>
<td>Ireland</td>
<td>Terry Dignan</td>
</tr>
<tr>
<td>Japan</td>
<td>Shin Takahashi</td>
</tr>
<tr>
<td>Mexico</td>
<td>Genaro Ortiz Tirado</td>
</tr>
<tr>
<td>Mongolia</td>
<td>Ivan Jargalsaikhan</td>
</tr>
<tr>
<td>Russia</td>
<td>Alexey Andreyev</td>
</tr>
<tr>
<td>Serbia</td>
<td>Marko Djordjevic</td>
</tr>
<tr>
<td>Turkey</td>
<td>Utku Toprakseven</td>
</tr>
<tr>
<td>Ukraine</td>
<td>Oleksandr Kashlakov</td>
</tr>
<tr>
<td>U.S.A.</td>
<td>Gywnn Powell</td>
</tr>
<tr>
<td>Venezuela</td>
<td>Gonzalo Veloz</td>
</tr>
</tbody>
</table>
Program Committee
Currently the Program Committee is engaged in four major areas:

1. ICDC - AUS 2013 International Camp Director Course and ICDC Trainer Course

Baden Powell Scout Camp, Sydney, Australia
This international course was held at the Scout Camp in Sydney just prior to the 5th Asia Oceania Camping Congress. It was presented in partnership with the Asia Oceania Camping Congress and Australian Camping Association. There were 22 course participants and 4 trainer participants from 5 countries. Lead trainer on the course was ICDC Course Coordinator, Connie Coutellier, and trainers, Andrew McGuckian and Paul Collagiuri with the assistance of additional trainers: Shima Ali, Maree Feutrill and Rebecca Fox.

Future courses
Antalya Turkey
- ICDC ICC 2014: October 19-23 in English (plus ICDC Trainer Course)
- ICDC TUR 2014: October 19-23 in Turkish
- ICDC RUS 2014: October 19-23 in Russian

Johor, Malaysia
- ICDC MYS 2014: August 25-28

Discussions Pending:
1. Caracas, Venezuela
2. Beijing, China

ICDC ICC 2011 - Faculty: Gord Kaplan (USA), Juan Mario Gutierrez (COL), Connie Coutellier (USA), Andrew McGuckian (AUS)

ICDC AOC 2013
ICF Awards

ICF Butterfly Awards were presented to two organizations:

**AOCF - Asia Oceania Camping Fellowship**
Since its inception in 2003, the Asia Oceania Camping Fellowship has strengthened the network of camping professionals in its region and reinforced the values and objectives of the ICF through communication, professional development and exchange. Five AOC Congresses have been held in various countries and culminating in this most recent Congress in Sydney, Australia.

**ORIC - Outdoor Recreation Industry Council**
The Outdoor Recreation Industry Council of NSW (ORIC) is a member driven organisation, recognised nationally and by government, as the Peak Industry Body representing the interests of Outdoor Recreation users in NSW, and assisting the outdoor recreation and education community by providing representation, information, services, resources and training. ORIC has been an industry leader in NSW and across Australia. Most recently, ORIC has been a major partner in the organization and delivery of the 5th AOCC in Sydney. ORIC was formed in 1984 as a not-for-profit association to advocate and represent on behalf of the industry in NSW.

Research

In 2013, the ICF was pleased to the formation of an ICF Research Advisory Committee. Headed by the familiar names of Drs. Deb Bialeschki (USA) and Stephen Fine (CAN), the Research Committee has agreed to continue to develop a Research Forum program to be presented in conjunction with each International Congress. In addition, we picture valuable and meaningful research results being shared across borders, comparative studies revealing more interesting results, outcomes of research being ‘translated’ into messages that camp directors and camp practitioners can use to promote camping and forge strategic sponsorships with other partners in youth development.

Currently, Phase 2 of the Global Citizenship Project (looks at how camps can offer activities that promote aspects of global citizenship) Results will be submitted for the 2014 ICF Research Forum in Turkey.

Research Advisory Committee is cooperating Dr. Gwynn Powell (Clemson University, USA) to design an ICF membership assessment survey to collect baseline information about our members and their needs.

Research Forum will be offered as a part of the 2014 ICC in Turkey. Call is currently out for the submission of research abstracts for presentation (all submissions will be reviewed by the Research Advisory Committee). A book of abstracts will be produced and made available as a PDF from the ICF website.

The Research Advisory Committee have begun to draft a strategic plan for research that can help guide the place of research within ICF. Research website is being reviewed with new ideas for ways to bring visibility to international and national research projects focused on the camp experience. A research list-serve continues to be maintained that includes ICF members.
ICF has made itself available to support local associations and regional projects. In April, ICF provided leadership at the camping association of Samara, Russia the International Camp Counselors Conference in Tver, Russia and ‘World of Leadership’ in Lanlate, Nigeria. ICF pre-Conference tours are a regular highlight for delegates at the American Camp Association in the USA. This year, the ICF Board presented leadership sessions at the Asia Oceania Camping Congress in Sydney, Australia.

- **Camp Director Workshop for ‘Heart of the Nation’ Association - Samara, Russia - April 2013**
- **International Camp Counselors Course with Camp Industry and Computing - Tver, Russia - April 2013**
- **School visits to several different schools - Samara, Russia - April 2013**
- **John Jorgenson, Jill Dundas, Jenny Bowker, Jeff Bradshaw - AOCC 2013 - Sydney AUS - November**
- **World of Leadership Workshop - Lanlate, Nigeria - December 2013**
- **Jill Dundas - ICF Treasurer, Carole Cheley - ICF Communication, Connie Coutellier - ICDC Course Coordinator at AOCC 2013 Sydney, Australia**
Membership

ICF membership continued to grow substantially in 2013 with members added through the Partnership with the Australian Camps Association:

<table>
<thead>
<tr>
<th>Category</th>
<th>Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Camping Associations</td>
<td>13</td>
</tr>
<tr>
<td>Camps</td>
<td>342</td>
</tr>
<tr>
<td>Organizations</td>
<td>25</td>
</tr>
<tr>
<td>Individuals</td>
<td>133</td>
</tr>
<tr>
<td>Affiliates (free)</td>
<td>1,671</td>
</tr>
<tr>
<td><strong>Total 2013 membership</strong></td>
<td><strong>2,204</strong></td>
</tr>
</tbody>
</table>

The complimentary Affiliate membership which was implemented in 2012 has offered the benefit of regular electronic communications from ICF. Full, paid membership sub-categories (Individual, Camp, Organization, Association) provide expanded benefits, including discounted fees for Congresses, voting privileges, eligibility to run for office, and a membership certificate. In addition, Camps, Organizations, and Associations have a link on the ICF website, may use the ICF logo, and are eligible for certain benefits from the American Camp Association and the Asia-Oceania Camping Fellowship. The new ICF website has made the on-line process for joining, renewing memberships, and requesting Affiliate status more user-friendly.

Relationships with Camp Associations: In an effort to reach camp and youth development leaders in the global camp community, the ICF Board continued to work directly with national and regional organizations to build networks. The partnership agreement with the American Camp Association was expanded in February, 2013, to become recognized as an ACA Educational Alliance. As a result, ICF is now an ACA Business Affiliate, and the International Camping Congress has received endorsement to provide Continuing Education Credits. The Partnership with the Australian Camps Association is in the second year of providing ICF memberships for all full members of their association. Discussions will continue in 2014 to help other associations to develop models for mutually beneficial partnerships. Camp association leaders will assemble at the International Camping Congress in 2014 to discuss pertinent issues and share contacts.

ICF Member Countries

At the end of 2013, there are 2204 ICF members and affiliates in the following countries.

1. Australia  
2. Azerbaijan  
3. Bangladesh  
4. Bermuda  
5. Bolivia  
6. Bosnia/Herzegovina  
7. Brazil  
8. Cambodia  
9. Cameroon  
10. Canada  
11. China  
12. Colombia  
13. Costa Rica  
14. Croatia  
15. Cyprus  
16. Dominican Republic  
17. Ecuador  
18. France  
19. Georgia  
20. Germany  
21. Ghana  
22. Greece  
23. Hong Kong  
24. Hungary  
25. Iceland  
26. India  
27. Indonesia  
28. Ireland  
29. Italy  
30. Japan  
31. Kazakhstan  
32. Kenya  
33. Latvia  
34. Liberia  
35. Malaysia  
36. Mexico  
37. Mongolia  
38. Myanmar  
39. New Zealand  
40. Nigeria  
41. Pakistan  
42. Palestine  
43. Panama  
44. Philippines  
45. Poland  
46. Republic of Benin  
47. Romania  
48. Russia  
49. Serbia  
50. Sierra Leone  
51. Singapore  
52. South Africa  
53. South Korea  
54. Spain  
55. Sweden  
56. Switzerland  
57. Taiwan, ROC  
58. Thailand  
59. Turkey  
60. Uganda  
61. United Kingdom  
62. Ukraine  
63. USA  
64. Venezuela  
65. Zimbabwe
2013 Year End Operating Statement
Actuals

Income

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Note</th>
</tr>
</thead>
<tbody>
<tr>
<td>ICDC-Course Revenue</td>
<td>8,072.49</td>
<td>See Note 1</td>
</tr>
<tr>
<td>ICF Tours-ACA Conference</td>
<td>8,112.20</td>
<td>See Note 2</td>
</tr>
<tr>
<td>Membership Fees</td>
<td>8648.01</td>
<td>See Note 3</td>
</tr>
<tr>
<td>Bank Interest</td>
<td>2.08</td>
<td></td>
</tr>
</tbody>
</table>

Total Income  24,834.78

Expense

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Note</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank Charges</td>
<td>91.00</td>
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</tr>
<tr>
<td>AOCF Administrative Fee</td>
<td>600.00</td>
<td>See Note 4</td>
</tr>
<tr>
<td>Board Meeting Meals</td>
<td>442.27</td>
<td></td>
</tr>
<tr>
<td>Board Travel to Member Countries</td>
<td>2,300.00</td>
<td>See Note 5</td>
</tr>
<tr>
<td>Election</td>
<td>170.85</td>
<td>See Note 6</td>
</tr>
<tr>
<td>Recognition</td>
<td>815.86</td>
<td></td>
</tr>
<tr>
<td>Website</td>
<td>10,600.00</td>
<td></td>
</tr>
<tr>
<td>ICDC</td>
<td>3,877.10</td>
<td>See Note 1</td>
</tr>
<tr>
<td>ICF Tours-ACA Conference Costs</td>
<td>7,744.40</td>
<td>See Note 1</td>
</tr>
<tr>
<td>Insurance</td>
<td>1,836.00</td>
<td></td>
</tr>
<tr>
<td>Other Miscellaneous Expenses</td>
<td>160.00</td>
<td>See Note 7</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>170.30</td>
<td></td>
</tr>
</tbody>
</table>

Total Expenses  28,807.78

Net Income  -3,973.00

Supporting Notes to 2013 Year End Operating Statements

Note 1: ICDC Course
Each country that runs an ICDC Course is required to submit a minimum of 10% of expenses to the ICF at the end of the course. In 2013 monies were received from Mexico (course in 2012) and Australia (course in 2013).

In 2013 the ICF bridged the upfront costs of the Coordinator travel and insurance associated to the venue in Australia. Therefore the expense lines reflect these initial costs.

The net revenue after the deduction of these costs is $4,195.39

Note 2: ACA Tour
This tour is intended to be cost recovery and the transactions are in/out management through the ICF books. Due to the generous donation of services by some venues which were part of the tour this activity has generated a net profit of $367.80 in 2013.

Note 3: Membership Fees
The ICF uses the accrual method of accounting for membership fees. As the fees are charged for a 3 year period they are evenly dispersed over the 3 years of each membership. For 2013 the numbers represent:
- 2013 deferred fees received in 2011
- 2013 deferred fees received in 2012
- One-third of 2013 actual fees received in 2013

Note 4: AOCF Administrative Fee
As per the agreement with the AOCF the ICF allocates $300 for administrative expenses for the operation of this entity. In 2013 the fees for both 2012 and 2013 were paid as the allocation was overlooked in 2012. Normal reflection on the books should be $300.

Note 5: Board Travel to Member Countries
As per the Board agreement in 2013 monies have been allocated to support Board members in acceptance of invitations from member organizations celebrating specific milestones or activities that they cannot otherwise afford to have Board members in attendance. In 2013 the money supported two Board members attending an event in Hong Kong.

Note 6: Election
In 2013 the need to run an election for the position of President was encountered. These costs reflect one conference call by the Executive to determine the process for the election and the subsequent software to allow for an online election.

Note 7: Other Miscellaneous Expenses
This expense was the purchase of an external hard drive to store all ICF files at the association office.

Overall:
Although it is difficult to table a deficit year end this was an anticipated outcome at the start of the year. Primarily the impact of purchasing the services for upgrade of the ICF website to enhance the relationship with the membership is the cause for this status. This is a one-time cost.

It is recognized that the annual revenue does not necessarily support all of the work of the ICF. Therefore, beginning in 2014 the budget process will be done over a 3 year period so that it captures the one year in that cycle where the income from the Congress balances the deficits of the other 2 years. The goal is to not deplete the reserves of the organization by the end of that 3 year cycle and that the revenues received during that cycle support the activities within such.
## 2013 Year End Balance Sheet

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BMO-CDN ACCOUNT</td>
<td>21,556.43</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BMO-US ACCOUNT</td>
<td>47,828.43</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>6,756.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td><strong>76,141.08</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Exchange Rate</strong></td>
<td>14.02</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>76,155.10</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| LIABILITIES & EQUITY          |                           |               |               |
| **Current Liabilities**       |                           |               |               |
| Accounts Payable              | 10,985.00  See Note 1     |               |               |
| Deferred Membership Revenue   |                           |               |               |
| 2014                          | 7,838.37  See Note 2      |               |               |
| 2015                          | 3,395.61                  |               |               |
| 2016                          | 435.37                    |               |               |
| **Total Current Liabilities** | **22,654.35**             |               |               |
| **Long Term Liabilities**     |                           |               |               |
| Bill Bowker Scholarship       | 18,872.57  See Note 3     |               |               |
| Druzhba Fund                  | 1,344.60                  |               |               |
| **Total Long Term Liabilities** | **20,217.17**             |               |               |
| **Total Liabilities**         | **42,871.52**             |               |               |
| **Equity**                    |                           |               |               |
| Opening Balance Equity        | 37,256.58                 |               |               |
| Net Income                    | -3,973.00                 |               |               |
| **Total Equity**              | **33,283.58**             |               |               |
| **TOTAL LIABILITIES & EQUITY**| **76,155.10**             |               |               |

---

### Notes to 2013 Year End Balance Sheet

**Note 1:** **Accounts Payable**  
This line represents costs of activity that occurred in 2013 but invoices for payment had not been received by year end. All bills will be paid in 2014 but the costs are reflected in the 2013 accounts.

**Note 2:** **Deferred Membership Revenue**  
As membership fees are calculated on a deferred basis due to the three year payment program these lines reflect the one-third value applicable to that year. These are considered a liability as the organization would be responsible for reimbursing these costs should they cease operations prior to the full value of a membership being realized.

**Note 3:** **Bill Bowker Scholarship Fund**  
This fund is internally restricted for use and the monies must be used by definition of the criteria assigned. In 2013 the Nigerian Lanlate Initiative was supported through this fund in accordance to the criteria set out by and the approval of the Bill Bowker Scholarship Fund Committee.
# ICF Governance

**President**

Valery Kostin  
Represent ICF in all matters.  
Chair Board and Annual General Meetings (and any other meetings like MAPE and General Assembly at Congresses)  
Chair the Executive Committee discussions  
Liaise as needed with various members of Advisory Council

**Past President**

John Jorgenson  
Elected one full year before end of President’s term.  
Serves as ex-officio – (no vote)  
Participate in all Executive and Board meetings.  
Supplementary responsibility for some member of the Board  
Liaise as needed with multiple members of the Executive Committee on matters of day to day (between meeting) business  
Provide Parliamentary responsibilities when the President is not available  
Provide an Annual Report for distribution at large  
Participate on committees requiring financial advice

**President Elect**

John Jorgenson  
Elected one full year before end of President’s term.  
Serves for one full year at the start of President’s first term.  
Serves as ex-officio – (no vote)  
Participate in all Executive and Board meetings.  
Supplementary responsibility for some member of the Board  
Liaise as needed with multiple members of the Executive Committee on matters of day to day (between meeting) business  
Provide Parliamentary responsibilities when the President is not available  
Provide an Annual Report for distribution at large  
Participate on committees requiring financial advice

**Vice President**

Sachiko Tanaka  
Appointed or elected from the current members of the Board once all positions are filled (i.e., after General Assembly)  
Handle all business coming to Headquarters  
Participate as needed in Executive Committee discussions  
Participate as needed in Executive Committee discussions  
Provide Parliamentary responsibilities when the President is not available  
Provide an Annual Report for distribution at large  
Participate on committees requiring financial advice

**General Secretary**

John Jorgenson  
Record and circulate minutes of all meetings  
Handle all matters of finance for the association  
Participate as needed in Executive Committee discussions  
Participate as needed in Executive Committee discussions  
Provide Parliamentary responsibilities when the President is not available  
Provide an Annual Report for distribution at large  
Participate on committees requiring financial advice

**Treasurer**

Jill Dundas  
Handle all matters of finance for the association  
Participate as needed in Executive Committee discussions  
Participate as needed in Executive Committee discussions  
Provide Parliamentary responsibilities when the President is not available  
Provide an Annual Report for distribution at large  
Participate on committees requiring financial advice

**Communication Chair**

Carole Cheley  
Website – Aliya  
Regional balance and cultural perspective on Board  
E-Newsletter – Jacqui, Gabrielle  
Committee leadership and contribution  
Media Kits & packages – TBD  
Committee leadership and contribution  
Website to be Added  
Regional balance and cultural perspective on Board

**Member-at-Large**

Don Cheley  
Program Chair – Carole Cheley  
Member-at-Large – Anton Denisssov  
Regional balance and cultural perspective on Board  
Member-at-Large – Alexia Sideris  
Regional balance and cultural perspective on Board  
Special Task Forces and Projects – TBD  
Regional balance and cultural perspective on Board

**Development Chair**

Fahrettin Güzeltan  
Stategic Partnerships – TBD  
Committee leadership and contribution  
Corporate Sponsors – TBD  
Committee leadership and contribution  
Funding – TBD  
Committee leadership and contribution

**Member-at-Large**

Alexia Sideris  
Regional balance and cultural perspective on Board  
Committee leadership and contribution  
Research Special Task Forces and Projects  
Committee leadership and contribution  
Contact Management  
Committee leadership and contribution

**Ambassador**

Jeff Bradshaw  
Regional balance and cultural perspective on Board  
Congress General Assembly  
Congress MAPE Meeting  
Congress Oversight  
Congress Liaison – ???

**Ambassadors (General Assembly)**

Linda Pulliam  
Regional balance and cultural perspective on Board  
Member Services  
Congress Liaison – ???

**Special Task Forces and Projects**

Bill Oakley  
Awards Program – TBD  
Committee leadership and contribution  
Member Services  
Committee leadership and contribution

**Advisory Council**

Previous Members of Steering Committee/Board  
Members emeritus  
Other like-minded org'ns who are not members

**Internal Partners**

Sub-groups and sub-organizations within ICF  
Liaison directly to Executive Committee  
Liaison directly to Executive Committee

**Ambassadors**

One ambassador elected or appointed per country from the total ICF membership within that country  
Elected directly to Executive Committee and Board at General Assembly to provide direction advice  
Elected directly to Executive Committee  
Liaison directly to Executive Committee

**External Partners**

International camping organizations  
Other like-minded orgs who are not members  
Other like-minded orgs who are not members  
MAPE – Meeting at Congress or as needed.

**Associations Network**

Member Association Presidents  
Member Association Executives  
Support from ICF Workshops

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For more information about ICF fellowship, visit: www.campingfellowship.org
For more information about ICC 2014, visit: www.icc2014turkey.org/

Pictures of Antalya, Turkey
Maritim Resort - Antalya, Turkey

For more information about ICF activities, visit: www.campingfellowship.org